



TURNOVER

Euro Million	2021		2022		Var.
Constructi	25,879	94 %	31,433	94 %	+21.5%
Concessioi	93	0 %	96	0 %	+3.5%
Services	1,643	6 %	1,819	5 %	+10.7%
Corporatic	222		267		
TOTAL	27,837		33,615		+20.8%

EBITDA

Euro Million	2021		2022		Var.
Constructi	1,275	82 %	1,389	81 %	+8.9%
Concessioi	201	13 %	225	13 %	+12.3%
Services	88	6 %	97	6 %	+10.3%
Corporatic	35		37		
TOTAL	1,598		1,747		+9.4%

EBIT

Euro Million	2021		2022		Var.
Constructi	822	78 %	844	76 %	+2.8%
Concessioi	186	17 %	208	19 %	+11.8%
Services	45	4 %	50	5 %	+11.1%
Corporatic	31		3		
TOTAL	1,084		1,106		+2.0%

NET PROFIT

Euro Million	2021*		2022		Var.
Constructi	273	58 %	350	61 %	+28.3%
Concessioi	167	36 %	194	34 %	+16.1%
Services	29	6 %	27	5 %	-6.4%
Corporatic	(67)		96		
TOTAL	403		668		+66.0%

AWARDS

Euro Million	2021		2021		Var.
Constructi	34,682		37,312		+7.6%
Services	1,789		1,792		+0.1%
TOTAL	36,471		39,104		+7.2%

BACKLOG

Euro Million	Dec-21(months	dic-22	months	Var.
Constructi	60,850	26	66,084	23	+8.6%
Services	2,883	21	2,912	19	+1.0%
TOTAL	63,733	26	68,996	23	+8.3%

NET DEBT

Euro Million	Dec-21(2)	dic-22	Var.
Constructi	736	852	+15.8%
Concessioi	64	137	n.a.
Services	(113)	(153)	+34.9%
Corporatic	1,322	(612)	n.a.
TOTAL	2,009	224	-88.8%

*Pro forma total Group profit: does not include Industrial Services' contribution,

(1) Includes Real State and energy activities

(2) Excludes Ventia



TURNOVER					
<i>Euro Million</i>	2020*		2021		Var.
Infrastructures	26,157	94 %	25,972	93 %	-0.7%
Industrial Services	149	1 %	230	1 %	+55.0%
Services	1,555	6 %	1,643	6 %	+5.6%
Corporation / Adjustments	(7)		(8)		+0.0%
TOTAL	27,853		27,837		-0.1%

EBITDA					
<i>Euro Million</i>	2020*		2021		Var.
Infrastructures	26,157	94 %	25,972	93 %	-0.7%
Industrial Services	129	9 %	92	6 %	n.a.
Services	61	4 %	88	5 %	n.a.
Corporation / Adjustments	(59)		(57)		
TOTAL	1,384		1,598		+15.5%

EBIT					
<i>Euro Million</i>	2020*		2021		Var.
Infrastructures	1,253	87 %	1,476	89 %	+17.8%
Industrial Services	128	12 %	91	8 %	n.a.
Services	21	2 %	45	4 %	n.a.
Corporation / Adjustments	(62)		(59)		
TOTAL	941		1,084		+15.2%

ORDINARY NET PROFIT					
<i>Euro Million</i>	2020*		2021		Var.
Infrastructures	855	85 %	1,008	88 %	+17.9%
Industrial Services	128	12 %	91	8 %	n.a.
Services	21	2 %	45	4 %	n.a.
Corporation / Adjustments	(62)		(59)		
TOTAL	941		1,084		+15.2%

AWARDS					
<i>Euro Million</i>	2020*		2021		Var.
Infrastructures	24,461		34,682		+41.8%
Services	1,375		1,789		+30.1%
TOTAL	25,836		36,471		+41.2%

BACKLOG					
<i>Euro Million</i>	Dec 20*		Dec-21		Var.
		months		months	
Infrastructures	57,724	26	64,379	26	+11.5%
Services	2,701	21	2,883	21	+6.7%
TOTAL	60,425	25	67,262	26	+11.3%

NET DEBT					
<i>Euro Million</i>	Dec 20*		Dec-21		Var.
Infrastructures	955		800		n.a.
Industrial Services	479		4,501		n.a.
Services	(173)		(113)		-34.6%
Corporation / Adjustments	(3,081)		(3,179)		+3.2%
TOTAL	(1,820)		2,009		-210.4%

* Data restated for the reclassification of industrial services as a discontinued operation following the agreement to sell it. Pro forma data applying the reclassification of Thiess as an "Operating equity method result" (income from associates and joint ventures included in ordinary activities) following the sale of 50% of the company at the end of 2020. Negative extraordinary

TURNOVER							
<i>Euro Million</i>	2016	2017	2018	2019	2020	%	Var.
Infrastructures	24,217	27,221	28,785	30,955	27,559	79 %	-11.0%
Industrial Services	6,256	6,260	6,385	6,530	5,850	17 %	-10.4%
Services	1,538	1,446	1,505	1,579	1,555	4 %	-1.5%
Corporation / Adjustments	(36)	(28)	(17)	(16)	(26)	0 %	+0.0%
TOTAL	31,975	34,898	36,659	39,049	34,937	0.0 %	-10.5%

EBITDA							
<i>Euro Million</i>	2016	2017	2018	2019	2020	%	Var.
Infrastructures	1,405	1,620	2,239	2,421	1,718	70 %	-29.0%
Industrial Services	630	633	675	693	661	27 %	-4.6%
Services	78	73	87	94	61	3 %	-34.8%
Corporation / Adjustments	(88)	(49)	(60)	(60)	(59)	0 %	+0.0%
TOTAL	2,023	2,279	2,941	3,148	2,381	0.0 %	-24.4%

EBIT							
<i>Euro Million</i>	2016	2017	2018	2019	2020	%	Var.
Infrastructures	909	1,044	1,465	1,538	904	61 %	-41.2%
Industrial Services	579	586	593	594	557	38 %	-6.2%
Services	48	48	56	57	21	1 %	-63.0%
Corporation / Adjustments	(91)	(51)	(63)	(63)	(62)	0 %	+0.0%
TOTAL	1,445	1,626	2,050	2,126	1,420	0.0 %	-33.2%

NET PROFIT							
<i>Euro Million</i>	2016	2017	2018	2019	2020	%	Var.
Infrastructures	311	387	586	193	99	23 %	-48.6%
Industrial Services	305	319	325	600	312	73 %	-48.0%
Services	84	37	37	38	18	4 %	-53.9%
Corporation / Adjustments	52	59	(32)	131	145	0 %	+0.0%
TOTAL	751	802	916	962	574	0.0 %	-40.3%

BACKLOG							
<i>Euro Million</i>	Dec-16	Dec-17	Dec-18	Dec-19	dic.-20	meses	Var.
Infrastructures	55,769	55,529	59,350	64,969	57,609	24	-11.3%
Industrial Services	8,762	9,286	9,845	9,924	8,916	18	-10.2%
Services	1,995	2,267	3,028	2,863	2,701	21	-5.6%
TOTAL	66,526	67,082	72,222	77,756	69,227	23	-11.0%

NET DEBT						
<i>Euro Million</i>	Dec-16	Dec-17	Dec-18	Dec-19	dic.-20	Var.
Infrastructures	(586)	(1,428)	2,286	2,154	955	-55.7%
Industrial Services	(702)	(602)	736	704	479	-32.0%
Services	319	165	(75)	(152)	(173)	+13.8%
Corporation / Adjustments	2,183	2,018	(2,944)	(2,759)	(3,081)	+11.6%
TOTAL	1,214	153	3	(54)	(1,820)	n.a.



TURNOVER																						
Million Euro	2006	%	2007	%	2008	%	2009	%	2010	%	2011	%	2012		2013		2013 Restated**		2014		2015	
Construction	6,776	48%	7,389	47%	6,692	43%	6,151	40%	5,703	40%	19,802	69%	29,683	77%	29,559	77%	26,365	75%	25,820	74%	25,320	72%
Industrial Services	4,748	34%	5,489	35%	6,477	42%	6,850	44%	7,158	50%	7,045	25%	7,050	18%	7,067	18%	7,067	20%	6,750	19%	6,501	19%
Environment	2,459	18%	2,835	18%	2,414	15%	2,470	16%	1,511	10%	1,686	6%	1,691	3%	1,781	5%	1,781	5%	2,338	7%	3,139	9%
Holding / Adjustments	(114)		(368)		(306)		(84)		(43)		(61)		(27)		(35)		(35)		(27)		(35)	
TOTAL	13,869		15,345		15,276		15,387		14,329		28,472		38,396		38,373		35,178		34,881		34,925	
EBITDA																						
Million Euro	2006	%	2007	%	2008	%	2009	%	2010	%	2011	%	2012		2013		2013		2014 Restated**		2015	
Construction	511	41%	550	39%	517	36%	474	32%	427	29%	1,210	51%	1,996	64%	1,826	60%	1,656	58%	1,410	54%	1,438	58%
Industrial Services	420	33%	488	34%	591	41%	687	47%	821	55%	907	38%	904	29%	937	31%	937	32%	902	35%	680	28%
Environment	325	26%	381	27%	315	22%	304	21%	237	16%	253	11%	241	8%	275	9%	275	10%	291	11%	342	14%
Holding / Adjustments	(36)		(39)		(41)		(36)		(53)		(52)		(53)		(36)		(35)		(50)		(51)	
TOTAL	1,219		1,380		1,382		1,429		1,432		2,318		3,088		3,002		2,833		2,553		2,409	
EBIT																						
Million Euro	2006	%	2007	%	2008	%	2009	%	2010	%	2011	%	2012		2013		2013		2014 Restated**		2015	
Construction	420	43%	455	41%	419	39%	384	35%	343	31%	449	32%	685	42%	781	44%	675	40%	791	46%	821	51%
Industrial Services	365	37%	413	218%	472	43%	548	49%	628	58%	828	60%	849	52%	881	49%	881	53%	810	46%	608	38%
Environment	195	20%	233	123%	195	18%	180	16%	125	11%	112	8%	106	6%	123	7%	123	7%	135	8%	166	10%
Holding / Adjustments	(38)		(44)		(43)		(39)		(57)		(56)		(61)		(37)		(39)		(52)		(53)	
TOTAL	942		1,057		1,043		1,074		1,039		1,333		1,579		1,746		1,640		1,684		1,541	
NET PROFIT																						
Million Euro	2006	%	2007	%	2008	%	2009	%	2010	%	2011	%	2012	%	2013		2013		2014		2015	
Construction	265	21%	314	20%	295	16%	219	26%	187	21%	424	39%	248	(17%)	189	27%	189	28%	223	31%	304	44%
Industrial Services	223	18%	265	17%	317	18%	347	42%	400	45%	492	46%	416	(28%)	418	59%	418	63%	420	59%	320	46%
Environment	109	9%	132	8%	145	8%	146	18%	152	17%	128	12%	196	(13%)	58	8%	58	9%	72	10%	73	10%
Listed Associates	251	20%	58	4%	17	1%	117	14%	144	17%	36	3%	(2,351)	158%		0%		0%		0%		0%
Holding / Adjustments ^{1/}	402		782	51%	1,031	57%	1,117		430		(118)		(437)		46	6%	37		2		28	
TOTAL	1,250		1,551		1,805		1,946		1,313		962		(1,926)		702		702		717		725	
BACKLOG																						
Million Euro	2006	MONTHS	2007	MONTHS	2008	MONTHS	2009	MONTHS	2010	MONTHS	2011	MONTHS	2012	MONTHS	2013	MONTHS	2013 Restated**	MONTHS	2014	MONTHS	2015	MONTHS
Construction	10,661	19	12,011	19	11,023	20	11,340	22	11,088	23	50,336	21	49,265	20	47,563	17	43,507	19	45,686	19	48,874	21
Industrial Services	5,087	13	5,854	13	6,244	12	6,518	11	6,846	12	6,875	12	7,161	12	7,413	13	7,413	13	8,021	14	8,421	16
Environment	13,059	65	14,458	61	10,412	52	10,723	52	9,669	78	8,941	64	9,201	65	8,443	57	8,443	57	10,164	41	9,776	37
TOTAL	28,807		32,323		27,679		28,581		27,603	23	66,152	22	65,627	21	63,419	18	59,363	19	63,871	20	67,071	21

* In 2011 and 2012, Holding/Adjustments includes the financial expenses derived from Hochtief stake's acquisition.

** Dic-13 figures have been restated as a result of the entry into force of the IFRS 10, 11 and 12 new standards, additionally there has been a reclassification of the results from John Holland and Leighton Services as discontinued operations